IF A REHEARSAL ROOM WAS A MICROCOSM OF THE WORLD WE WANT TO LIVE IN, WHAT WOULD IT BE LIKE?

These anonymously sourced lists were pulled directly from interviews I conducted with 52 different theatre artists, after prompting them to consider what would and would not be present in a rehearsal room if it were designed to enact justice and equity amongst collaborators, functioning as a microcosm of a just world. I have not altered these responses, except for clarity's sake.

Interview #1

YES

to making sure everyone feels comfortable and addressing discomfort when it arises **to** unconditional support for everyone in the room, even when love is not possible

to taking care of people and seeing their full humanity

to loving through hurt when in times of conflict

to concern for the room and everyone's ability to be in it > self-interest

to correcting it and moving on when you misgender someone, not giving into the ego of excessive apology

to everyone having a sense of purpose that motivates them to be in the room **to** making the space to fuck up and make mistakes

NO

to totalitarian directing style and status, where one person is making all of the calls **to** not being able to ask for help– resulting in stagnation and lack of personal growth **to** conditional love/support

to entitlement and self-involvement

to jealousy

to comparison

Interview #2

YES

to equal recognition of personhood regardless of role (intern, actor, janitor, director, etc.) **to** everyone having an ability to offer themselves fully without feeling less than

to director as facilitator > dictator

to transcending boundaries of class, education, etc.

to everyone speaking and being heard while also making space for others

to grace is given when mistakes are made, pathways for correction and reconciliation are offerred

to ensuring consent

NO

to anyone feeling stupid

to tokenization of marginalized people– the sense of "you're only here so we can say we had someone like you in the room"

to leverage of age, education, experience to gain power

to a culture of silence

to not giving respect to people's time and energy

Interview #3

YES

to using circle methods as a way to have conversations in a non-heirarchal manner
to people who organize events not necessarily being the primary leaders in the room
to making a list of community agreements and having the accountability to follow them
to creating structures that are able to be containers for disagreement and conflict

to asking how people are being harmed and crafting creative solutions

to directors who take charge but are deeply interested in collaboration and others' ideas, working outside of ego and admitting when a mistake is made

to living out equality and standing by ethics

to being willing to burn bridges to stand by values– if the old way is morally compromised, build a new way

to setting up first rehearsal with genuine invitation to discuss everything candidly **to** Free Street Theater

to making sure people of color feel especially heard and cared for in the room, because their lived experience outside of the room does not set them up for equal success

to acknowledging privilege and thinking critically about how to best use it

to diversity on both sides of the table and in the audience

to telling a multitude of stories that gives humanity to all people, instead of perpetuating a single story about identity– telling stories about black people that aren't about police brutality, etc.

to carefully acknowledging the difference made when text is delivered by people of color vs by white people: how do the message or implications of a play change based on casting? –> deep work and collaboration with actors to craft a message that is best

to actors feeling prepared and understanding what story is being told

to welcoming people of color to speak on their experiences, without pressure, dependency, or coercion

NO

to directors being dictators with final say, needing their ideas to "win" **to** waiting until "it comes up" to talk about race to creating the sense that starting a conversation is "causing a problem"
to all white staff, creative team, administration, etc. (everyone with power is white)– rehearsal room won't be just if the institution is not prepared for diverse collaborations
to tokenization of stories of color in the season– having a "black play" is not enough if there are not people of color inside the institution holding it accountable every single day
to colorblind casting
to talking about social justice but not applying it in tactile ways
to the current Chicago theatre landscape
to diversity that benefits white people while harming/disempowering people of color– we need to be asking "who is diversity benefitting here?"
to diversity that serves the optics and comfortability of white people
to people of color having to be representatives of their entire race
to competition/comparison of experiences with oppression
to crafting a single story about what oppression is

Interview #4

YES

to acknowledging that art making is worldmaking, not just in content but in process and distribution

to nonheirarchal collaboration

to rewriting and embodying, in relationship and in rehearsal, alternate ways of being **to** developing our own codes, rules, and rituals based on the needs of the group– for example, if keeping up with fashion trends and name brand labels is a stressor for the group, perhaps a rule to have no sneakers in the room is necessary

to letting people be people while ensuring there is accountability to be better

to acknowledging the ways in which we are all complicit with racism, sexism, classism, etc and believing we all have somewhere to go

NO

to working in ways that reinforce dominant society

Interview #5

YES

to collaboration > individual leadership

to honoring everyone's unique perspective and expertise

to telling stories about time, instead of just using it as the structure in which stories happen-

allowing audience to experience the movement of time

to process > product

to long, 6-month+ processes

to everyone being paid a living wage

to clear seperation between personal and professional

to having Barry Brunetti in every room

to addressing conflict by asking "how can we help who is hurting?"

to making theatre concise, using only what is necessary

to making theatre have an intermission if it is over 1.5 hours

NO

to the pressure for the audience to "understand" every choice

to line readings

to Aristotelian structure

to director holding a standard that everyone is trying to live up to

to "the show must go on"

Interview #6

YES

to director as facilitator instead of primary authority

to people functioning in the room as informed by their experience and positionality– those who have traditionally held power are called to make space, support, and empower others **to** dialogue

to following others' leads

to asking questions

to accepting others' experiences as fact

to focusing on relationships in plays, connecting channels between people– asking "how can our individual experiences and lived context inform how we can be together and move forward?"

to elevating the status of people with the most experience with subject matter, giving them the oppurtunity to lead the room instead of relying on abstract research

NO

to everyone having an equal say, when not everyone has the same life experience or expertise with subject matter– asking "who's story is being told? how can we honor them as leader?"

Interview #7

YES

to deep communityto listeningto leadership, without heirarchyto equitable weight of opinion

to focusing on ensuring that everyone truly feels comfortable, and is not just being pressured into saying that they do
to longer process that begins with long-term ensemble building
to building community between ensemble outside of the room

NO

to harassmentto judgementto making statements of behalf of others

Interview #8

YES

to accessibility

to moving beyond conversations about diversity, into conversations about justice, anti-racism, and action

to a truly open door where everyone can come and go as is comfortable

to everyone having a voice, as well as being accountable for knowing when and when not to use it

to telling stories about justice

to having a paper shredder in the room and engaging in the ritual of destroying things that need to be destroyed

to renegotiating relationship with power, congizant of positionality

to invoking goodness into the space

to hard conversations about privilege

to modeling theatre process like coalition-building, working across difference while

acknowledging difference

to checking in at the beginning of every day

to land acknowledgments, whether spoken or physical

to awareness that theatre-making is colonization

to basing facilitation off of leaderless political movements

to cushions and zafus

NO

to believing diversity is a synonym for justice

to favoritism

to heirarchy

to tables and chairs (unless you like tables and chairs)

to violent, dominant, and capitalistic language about objective, tactic, wanting x from y

YES

to establishing the comfort and safety of everyone involved as the top priority
to allowing space for people to express themselves freely and openly
to prioritizing open dialogue so that no voice goes unheard and every member is able to fully give themselves to the process
to understanding that making a space that is safe allows for true creativity

NO

to people feeling that their success or position in the production would be compromised by them speaking their mind

to anyone being put in a situation that makes them feel unsafe

to people feeling like they are in a role solely because of their identity or having that identity be capitalized on/taken advantage of

to anyone holding total power over another person

Interview #10

YES

to prioritizing fun and silliness

to advocating for yourself

to enthusiastic consent from everyone in the room to be there

to honesty without fear

to feeling empowered

to theatre being sexy for whoever is watching and whoever is in it

to theatre being a little bit ugly

to all genders of actors being given equal amounts of challenge & grace

to theatre being free for the audience

to making love a requirement

to every audience member laughing, crying, and falling in love every single time

to human decency

to crushes

to allowing everyone the time to speak

to applauding failure

to critics highlighting the good in people, giving grace to mistakes

to making space for disagreement and division

NO

to labeling people who advocate for themselves as "difficult to work with"

to heirarchy
to meanness
to line readings
to passive aggression
to predators.
to danger (while allowing room for terror)
to "reading" people or making assumptions
to hiding- everyone should be transparent about knowledge, feelings, process
to excessive preciousness (while allowing a little room for preciousness)

Interview #11

YES

to an equal platform that deconstructs heirarchy

to bringing in cultural consultants when internal knowledge/understanding is lacking **to** acknowledging director's blind spots and finding ways to supplement their ability to support people's identities

to engaging communities in theatre making processes, including non-theatremakers to audiences being engaged with process before coming to see the show, especially with season selection– asking "what do you want to see?"

to a continuing sense of education and constant communication

to an unconditional offering of space to speak and ask questions

NO

to singling people out or asking marginalized people to speak on their experiences in a harmful way

to sidetracking/derailing conversations that should be central to the process

to feeding into monoliths and treating companies like they are monoliths

to post-it notes

Interview #12

YES

to real awareness of our physical bodies– not ignoring aches, pains, feelings as they arise, change, and heal inside and outside the room

to diversity of life experience, beyond just racial identity

to having energetic experiences that allow us to tap into truth

to candid discussions about energy (ours, the room's, the play's, etc.)– whose land are we standing on? who came before us?

to fluid leadership that expects everyone to use their gifts generously, asking "who feels called to lead, moment by moment?"

to making theatre outside, even in the rain
to making theatre in a warm cave with fire if it's too cold to be in the rain
to okay if we have to be in a room, at least make sure it has windows
to intergenerational ensembles, including the elderly and young children
to music
to empowering everyone to sing
to unraveling the reasons why someone may believe they cannot sing
to asking difficult questions to create deep understanding
to knowing it's not all about you
to working to tap into the collective, instead of just yourself

NO

to buerocracy

to making theatre in a room of all white people

to capitalism

to allowing money to be a part of the conversation in how work should be made

to believing we don't have enough/scarcity model

to speaking on others' behalf

to letting things get too personal

Interview #13

YES

to starting with a check-in every single day

to decentralizing power away from the director, creating a more organic and fluid

heirarchy/leadership instead of a fixed one (power shifts and changes)

to allowing everyone with opportunities to lead

to allowing everyone to speak up and interject at any time

to granting everyone the authority to stop rehearsal or change directions at any time

to clear policies and procedures around intimacy, mandating that there be a certified intimacy director in the room

to providing everyone in the room with therapists and mental health resources, especially when doing traumatic work

NO

to bigotry

to invalidation of people's feelings and experiences

to coercion of how actors should move, touch, sound, feel, etc.

to retaliation against people who speak out

YES

to clarity about what people need to function and thrive

to generosity & going out of one's way to consider and accomodate for limitations, even if it proves unnecessary

to abundant possibility found within people's limitations

to reworking the original conceptualization of a show/project if the concept doesn't account for who is actually cast/actually in the room

to processes that account for everyone, so no one has to elbow their way in

to acknowledging the identities of people in the room when working on period shows– asking "how were people of every identity living during this time?" instead of erasing the reality of people's differences

to sensitively ensuring that everyone in the room is fed, sheltered, and has what they need to be successful

NO

to limiting or boiling down someone else's experiences just because it doesn't match or line up with one's own experience

to erasure

to avoiding the topic of actors' racial identities and their implications within the show

to the inability to take accountability or apologize

to microagressions

to the inability to admit one's ability to microaggress

Interview #15

YES

to Socratic dialogue that values the spirit of the circle, where everyone is on the same plane **to** a collective, foundational understanding of diversity, inclusion, and equity that engages not just actors and directors, but designers, administration, front of house, audiences, etc.

to having fun

to protection and care surrounding intimacy work

to humility

to actors having clear understanding + support around the difference between their characters and themselves

to clear boundaries

to ensemble-based theatre, where everyone is equal and equally comitted & everyone shares the burden and weight of the work

to non-heirarchal working processes

to mental health and wellness advocacy being built into the structures of theatre-making

to equilibrium established by equal generosity from all involvedto fearlessness in having awkward, uncomfortable conversations about silenced topicsto allowing the actor's personhood to influence character

NO

to telling traumatic stories in traumatizing ways
to minorities feeling pressured to speak because of their identities
to actors feeling that they are there to "serve" director/director's vision
to ego
to work that is painful and strenuous more than it is fun
to the notion of "leave it at the door" and feeling like a room doesn't want you for all that you are

Interview #16

YES

to accessible audition processes where directors encourage actors to bring material that reflects their authentic selves instead of enforcing rigid monologue requirements that may illegible to someone trying to navigate a theatrical institution for the first time

to activist theatre pieces functioning in way that honors the spirit of activism, community, diversity, equity, and inclusion

to willingness to have difficult and critical conversations even when they are unpopular **to** unapologetic honesty about whose story is being told and the ways in which white people need to serve and contribute to that mission

to honoring the nuances (between generations, between classes, between individuals, etc.) of every marginalized groups instead of believing in a false sameness or singular story

to learning how to have more sophisticated conversations about race and gender... not sophisticated as in fancy or hyperintellectual, but as interested in nuance, specificity, and the whole picture

to moving beyond theoretical conversations about social justice and putting thought into action

to comprehensive, mandatory EDI training to provide similiar footing and vocabulary for people to work from

to hiring younger teachers

to hiring teachers with more intersections of identity and oppression because they allow students to understand the wholeness and complexity of people, and come more fully into their depth

to slowing down

to community guidelines decided on at the top of every process

to devised work, which lends itself more to justice because of the structure and communication methodsto listening to younger generations and allowing them to lead

NO

to non-Latinx people being in cast in Latinx role
to the struggle just to "get the story out there" – our struggle must be to tell the story properly and justly
to viewing racial and cultural groups as monoliths
to perpetuating the status quo set by older generations
to working from a diluted white perspective
to having the optics of diversity from the outside without a real investment in inclusion behind closed doors
to using the umbrella term of "women of color" when you are only including women of color with more access to whiteness, not acknowledging that people of color with access to whiteness can potentially steal resources and opportunities from folks with indigenous features
to relying on people who are more educated or more established to lead conversations– we have everything we need

Interview #17

YES

to every person being identified as they desire to be and yes, that involves pronouns– there will be mistakes, but not without the real effort of trying

to an abundance of questions being asked

to the director being keenly aware of the constellation of artists in the room, particularly the gender & racial dynamics

to the director being a steward of communication

to the director ensuring that each person feels seen, respected & heard equitably, even if it seems to be an impossible task

to turning what were once regarded as impossible tasks into the new neutral

to collaborators developing their skills in listening, observing and witnessing one another as a means to create work that is informed by respect and the goodwill of its creators **to** people feeling empowered to bring their artistry to the table

NO

to making assumptions **to** proclamations being made

*This interview was conducted via email exchange. While the spirit of anonymity serves this project generally, I would be remiss not to credit the brilliant **Warren Adams** with writing these powerful words. I am deeply grateful for his labor, research, and generosity.

YES

to listening to, understanding, and paving a different path than this history: "In order to answer this question, one must fully understand the ecosystem first.

The first broadway show opened in 1866, one year after the end of the civil war. That was 153 years ago. The influence of black American culture in our theatre industry is undeniable. However, that is not reflective of the creative teams that have built these stories.

Below is an example of three of the major design departments.

There have been approximately 3000 broadway shows (final number to be verified by IBDB).

Black Directors on Broadway / Musicals:

- 1. Gilbert Moses
- 2. Vinette Carroll
- 3. Donald McKayle
- 4. Geoffrey Holder
- 5. George Faison
- 6. George C. Wolfe
- 7. Maurice Hines
- 8. Bill T. Jones
- 9. Charles Randolph Wright
- 10. Kenny Leon

0.3% have been black

• Note, some of these directors have done more than one show, but even then, it hardly makes a dent in the overall scheme of things.

Black Directors on Broadway/ Plays:

- 1. Lloyd Richards
- 2. Mbongeni Ngema
- 3. George C Wolfe
- 4. Oz Scott

- 5. Kenny Leon
- 6. Marion McClinton
- 7. Debbie Allen
- 8. Ruben Santiago Hudson
- 9. Liesl Tommy
- 10. Robert O'Hara

0.3% have been black

• Note, some of these directors have done more than one show, but even then, it hardly makes a dent in the overall scheme of things.

Black Choreographers on Broadway

- 1. Donald McKayle
- 2. Geoffrey Holder
- 3. George Faison
- 4. Diane McIntyre
- 5. Hope Clark
- 6. Debbie Allen
- 7. Marlies Yearby
- 8. Paula Moss
- 9. Garth Fagan
- 10. Keith Young
- 11. Savion Glover
- 12. Maurice Hines
- 13. Bill T. Jones
- 14. Donald Byrd
- 15. Warren Adams
- 16. Jeffrey Page
- 17. Camille Brown

0.57% have been black

• Note, some of these choreographers have done more than one show, but even then, it hardly makes a dent in the overall scheme of things.

As you can see, the percentages on first view are staggering.

Not to mention other designers: writers, composers, set, costume, lighting, hair & makeup etc.

The numbers dwindle even further when it comes to Latino, Asian and Native American artists.

And finally, when you add gender to this, it is pretty deplorable when it comes to the female gender.

So, it is my unfortunate job to tell young black students graduating college who have aspirations of creating work on Broadway as a director of a play or musical that they have a 0.3% of getting employed and as a choreographer that they have a 0.57 chance of getting employed. These are the facts.

That being said, black culture and narrative has been ubiquitions in our theatrical ecosystem. So the rhetorical question of who is getting all the jobs, well, like I said, it is rhetorical." **to** black artists finally feeling free to speak their truth without retribution

NO

to any of what we're seeing today

to white creatives telling black actors and creatives how to be black, or interpreting black issues while sugarcoating it so that white audiences or other cast members can feel included
to bullshit in cinema like The Green Book, The Help or Driving Miss Daisy– where actors go on to win Oscars with movies told from a white protagonist's perspective
to white people in the driver's seat, which makes it impossible for them to understand race– they are a part of the dialogue, but cannot control the narrative

Interview #19

YES

to everyone being paid a living wage because the elimination of barriers allows for a new level of focus, wholeness, and dedication– this is impossible to achieve with competing schedules to a room that functions democratically, as a space to practice democracy by taking other people's ideas into consideration and accounting for the needs of others

to theatre that responds to the community

to one or two directors serving as gentle guiding hands that can step up in moments of division, people who are trusted by the group to make decisions

to a room that is diverse in occupation– trusting non-credentialized people to come in and make theatre, because theatre tends to isolate itself from the world and forget just how much knowledge there is outside of us

to trying to create something that taps into the double consciousness of humanity by blending day-to-day consciousness with the depth of what theatre allows

to a process that essentializes rigor and hard work, while making space for love, mistakes, play

NO

to always depending on narrative as the primary tool

to white men in positions of leadership because they do not often seem to have the tools to care for people

to 4-6 week rehearsal processes – that's not enough time!

to wasting people's time

Interview #20

YES

to a room of listening

to giving ideas equal footing from all parties

to everyone having an opportunity to speak or withhold their voices

to a room where people are heard– if it is clear that one voice is dominating or is disrespectful to another, there is space for that to be voiced and the offender would listen and respect

to oops/ouch policy

to both loudness and silence

to rooms that feel full of joy and excitement because of the freedom to create

to the only moments of quiet occuring when the room demands it– silence is never despotic **to** those who break trust being asked to leave the room

to the creative energies of those who respect the space being protected from suffering at the hand of someone who does not respect it

NO

to people being disrespectful

to people thieving contributions, without receiving recompense

to people who try to speak up in collaborative disagreement being silenced

Interview #21

YES

to someone who is educated and apart of the specific community coming in to speak to the team and be an advisor if the text is about a specific group of people and none of the actors identity as a part of the community

to the rehearsal room getting uncomfortable when people need to be checked– people have to be okay with being checked and corrected

to willingness among the artists to walk out if justice is not being served

to not addressing the reality when none of the actors identity with the group of people the play is about

to staying ignorant by not asking questions

to the room remaining comfortable at all times because no one is being called out or corrected **to** complacency and "going along with it" when injustice is occuring

Interview #22

YES

to a good leader – the person or people in control of the process must be invested in the change they want to see

to open communication – assuming everyone is on the same page as you is naïve

to having tough conversations and keeping the room open to having them

to honoring that each person you work with will have their own experiences that they will bring to the table

to learning–– growing and adjusting expectations as you go into the room each day, in order to do yourself justice

to obliterating the gender parity gap– statistically, women are paid much less, have much less opportunity, and are overshadowed by their male counterparts

to projects that put women forward, whether it is the playwright, actors, designers, technicians, etc

to plays that have women in all of their glory, gore, and everything in between, instead of just as idols or victims

to making sure that the right people are in the room (which is the responsibility of the leader and hopefully, the organization)

to the people in the room being ready to work and learn

to everyone involved, including the audience, learning something and being able to take that with them

Interview #23

YES

to everyone being allowed to be the expert of their own experience– no one trying to be expert in another's

to black folks being consulted about what's possible and realistic for their hair/makeup rather than being told by white people and not considered

to supporting people's right to take a break (sit down, lie down, step out or even take a day) **to** supporting people's right to eat and hydrate

to having an intimacy coordinator in all first rehearsals to address any triggering moments and make a plan for how that will be worked through if possible because everyone is different

NO

NO

to all white spaces to all male spaces to all cishet spaces to praising over-exertion

Interview #24

YES

to a completely shared artistic vision being worked through together **to** a room where everyone's voice matters equally and everyone shares the power (stripping the process of status)

to prioritizing safety and fun– games are played often and laughs are shared abundantly **to** a process that functions like a circle, where everyone is equidistant from the center point (the production/piece/art) and everyone has equal "ownership" of it! **to** compensating artists

NO

to having a "director" or "playwright" or any of the labels that inherently place collaborators on a hierarchy

to no cis white men, at least until they can learn to take up space without taking the space to sick-shaming– the room trusts that all collaborators have valid reasons for their absence without extensive excuse... because everyone is treated equally, it is not a problem for someone to voice illness of any sort, and no judgement is felt

to abuse of power

to abuse of status

to abuse of intimacy

to abuse of resources

Interview #25

YES

to a room where traditional power dynamics are subverted

to putting the driving force and leadership opportunities in the hands of those who have been erased, but also those who will do the best

to being open to the leadership of those who do not hold oppressed identities but are still actively fighting for real justice and will do so with skill and thoughtful execution **to** actively addressing when harm is caused rather than brushing over it

NO

to treating every opinion as equal and valid in a way that allows white supremacy to leak in

to all ideas being treated as equal when some ideas being shared are rooted in forms of oppression

Interview #26

YES

to every voice being listened to

to exercising patience and compassion

to open and honest discussions rather than passive aggressive remarks and negative energy floating throughout the room

NO

to women being interrupted or spoken over

to women being forced to turn ideas over to men who take credit for them

to women not being respected as directors

to women questioning their ability to lead

to compassion showing up in stories onstage but not in rehearsal processes

to looking at specific stories as a quota to be filled or tokens in a season

Interview #27

YES

to paying everyone equally, including interns– allowing interns to earn a living wage would open up the door for people of all races, ethnicities, classes, and etc. to enter into institutions to theatre based in parks, community centers, and places open & acccessible to people, instead of just being housed away in a theatre

to a wide variety of people of color that leaves no room for tokenization

NO

to theatres built as and operating as power houses for unequal opportunity to social justice theatre happening in pre-existing white spaces, like Goodman or Steppenwolf– there are so many barriers in place and such a lack of people of color in the institutions, it would be difficult for this work to be done well unless they wiped away their entire way of doing things

to tokenization

Interview #28

YES

to a room that functions with professional care **to** the prioritization of justice from day 1 **to** respect to communicating the rights that everyone is entitled to

NO

to chaos to making crude jokes about people's appearances to starting arguments and drama for one's own pleasure to racist remarks, comments, and jokes to racism to xenophobia to transphobia

Interview #29

YES

to decision-making and creative choices being made by the whole room
to all voices being heard equally, unless someone is more of an introverted thinker– that sort of style would be accommodated, no questions asked
to leading with the energy of what is being brought into the room, with the consent of the affected person

NO

to having a director or any form of heirarchyto "leaving your baggage at the door"to rooms made up of majority cis-white people, especially men

Interview #30

YES

to actors having more liberty in the way notes are dispersed among ensemble– having a dialogue/response when an ensemble member receives a certain note, either in support or opposition

to casting decisions being made in a way that is supported by the story **to** open communication

NO

to color-blind and gender-bending casting being employed arbitrarily or done simply for the sake of being edgy

to directors and fellow actors attributing merit to actors based on their gender, race, or ability **to** concerns being unspoken in the rehearsal room, then being ruminated on and becoming stronger outside of the room in a way that creates fear, tension, and other-ing of the person grievances are held against

YES

to structure and rigidity, as well as comfort and ease

to closure

to acceptance

to equality

to a room where people feel safe and can escape the harsh reality of life

to guidance

to overcoming adversity

NO

to favoritism to judgement to feeling limited in one's own capabilities to safety being in question to hatred to unnecessary negativity

Interview #32

YES

to holding space for expectation, as well as forgiveness

to openness to voices and ideas, where each person is considered as important to the project as the last

to a room where people can have fun but also get real with each other

to starting processes by getting to know each other and each person's specific needs– valuing this as a critical part of the process

to radical kindness

to empathy

to hospitality

to paying everyone a fair wage for the work they're doing

Interview #33

YES

to check-ins at the beginning of each day, for every person regardless of role, even if they are brief check-ins

to allowing every person to hold space, which makes the room more collaborative

to director has the agency to say at the beginning of a rehearsal process that they are willing to be challenged if boundaries feel overstepped

to having an actor deputy that makes it safe for people to voice concerns if there are inter-cast or director/cast issues

NO

to director assuming a position of all knowingness, which creates tension around tough conversations (race, gender, abilitity, age, etc.)

to avoidance of conversations, which makes justice become stagnant and allows issues to continue to negatively manifest

Interview #34

YES

to eliminating the breakdown of power dynamics, such as actors, crew, directors, etc. **to** justice being accomplished outside of the room to ensure everybody gets paid enough to be able to participate in theater, or they have enough time to do it without sacrificing food security, clean home, fit body, etc.

to acknowledging that the rehearsal room itself cannot fix the class issues that are pervasive in theater or the pervasive sexism, transphobia, racism, ableism, etc. because shitty people exist before they come in AND making an exerted effort to listen to the stories of people who have come before

to rehearsing in an accessible space

to directors serving as a fellow explorer of the content, helping actors make the choices to enhance the script

to directors who are focused, show up on time with actions and intentions, accomodate people's schedules while making the rehearsal schedule very clear, and let actors feel their way through the script without much pre-conceived ideas of what something "should" look like **to** team players

to actors feeling empowered by the team and each other to advocate for themselves when they're uncomfortable or to express joy when they're happy

NO

to directors who yell at actors **to** directors who are sole deciders of how the show will look

Interview #35

YES

to robust communication across all levels of people in the room to leadership leading by example and enforcing the rules that the room has set to a panel of "judges" that represent various departments in the room to help address solutions when justice needs to occur NO

to microaggressions

to macroaggressions

to absent producers/executive team

to poor communication

to power hungry leaders (stage managers, directors, lead actors)

Interview #36

YES

to a room where all people involved, including design/creative team along with actors and directors, can share their thoughts and ideas in the room freely and without being talked over **to** everyone being heard, regardless of identity

to a room where people are welcomed by everyone in the room

to celebrating the diversity within the rehearsal room and allowing for discussion about diversity and inclusion to take place

NO

to minorities, especially women of color, being talked over

to director dictators- directors can be the "leader", but should be able to collaborate with

fellow artists, whether that be design or performance related

to erasing identities or creating hegemony

to microaggressions from a primarily white design team

to minorities feeling singled out

to anti-blackness masked in the form of religious oppression

to actors being uncomfortable to the point of having to drop the role

to directors not allowing space for fight or intimacy calls

to directors making jokes about people in the room

to anything that would make someone uncomfortable because of racial, gender, sexuality, color, religious, ability, etc based discrimination

Interview #37

YES

to check-ins at the beginning of rehearsal– these create a collaborative and communicative environment, level the playing ground, allow people to share (or not share) how they're doing, and put everyone on the same page from the get-go

NO

to shutting down ideas

YES

to people who are willing to change, learn, and grow– this makes conversations about justice possible

NO

to an unwillingness to change and learn
to almost every rehearsal process [I've experienced] so far
to people who want to show their art instead of growing it – this is a fucked mentality, and there is no point to this kind of work

Interview #39

YES

to one-on-one private discussions with the director and every single person that is involved with the project about boundaries before rehearsal begins

to actively checking in with people

to directors who can really read a room for emotional body language

to holding people accountable for not speaking over others

to ADA compliance

to directors making some time at the end for private discussion if any problems arose during the day

to providing food and energizing snacks– spaces that value workers make that kind of stuff accessible

to a system or space to air grievances without feeling like it will be held against them because especially for women and people of color, it can feel scary to speak up/report stuff

NO

to people talking over each otherto making people feel smallto a culture of silence

Interview #40

YES

to everyone being equal

to everyone having an equal opportunity to participate (both verbally and physically) **to** everyone being given the tools they need to succeed, from something such as glasses to something such as allowing an emotional support dog in the room if an actor needs it **to** a room that sounds like an eclectic cacophony filled with different people all equally participating (or being given the room to equally participate and then each person can choose to take that opportunity or not)

NO

to hearing and seeing the same people and voices over and over againto shutting down specific people or ideasto not allowing space for everyone

Interview #41

YES

to a design team and cast that is racially diverse **to** a room based on safety **to** a room that encouraged failure and exploring

NO

to having a single minority in a room full of cisgendered, white peopleto toxic masculinityto toxic behavior, period

Interview #42

YES

to a process that has terms and policies set far, far in advance, before the agreement to join the process, as well as multiple points of check-in to allow for additional policies or changing of existing policies– AKA you know what you're getting into, and have the power to change what you've gotten into if it's not actually what you signed up for

to transparency

to strong communication with multiple pathways

to having the freedom to share when you have been emotionally activated (a term I learned some TTS folks are using instead of triggered when it's really not a full trigger, but a full response is activated)

to knowing when sharing something needs to happen outside the rehearsal room for the sake of the process and the benefit of the whole room

to FAIR COMPENSATION FOR TIME AND LABOR!!

NO

to gaslighting

to emotional manipulation to garner a "stronger"/"realer" performance (see: Shelley Duvall, bless the woman)

to a director or SM playing favorites with the cast **to** demeaning of performers **to** shit talking about director without anyone talking TO the director **to** coups for the sake of individual gain or agenda **to** blind belief of all allegations or complaints

Interview #43

YES

to being a respectful person to those you are collaborating with and around

NO

to disrespect in all of its forms

Interview #44

YES

to training on microagressions (ideal for someone from artEquity or any kind of anti-racist arts training to come in and provide the tools to recognize and combat any racist practices) **to** sexual harassment training (one could use the 'Not In Our House' Model of having everyone sign anti-harassment statements)

to a room that plainly makes a stand to say that racism and sexism (and any other -ism) is not welcome in the space

to providing empowerment to folks in the room to report anything, and tools to combat these negative forces

to providing reading materials standards to everyone at the beginning of the process

to a space of work and collaboration

to discussions being handled with care

to people always feeling empowered to speak

to a group (not an individual) making sure that there is room for everyone to share their opinion, and to be heard, so it's not policing each other, but properly sharing a space

NO

to folks not feeling empowered to bring forth any issues or microagressions

to people not being given the tools of how to recognize and speak up about anything that makes them feel unsafe

to 'color blindness' or 'gender blindness' – disregarding differences instead of accepting and uplifting them

YES

to a rehearsal room that allows for thoughts and opinions to be voiced

to ensuring that people's individual concerns are attended to, especially because making theatre requires so much of someone's person-hood and there's no way to enjoy a process or feel creatively liberated (the way you should feel) or even safe enough to bring all that you might if you feel in anyway silenced or disregarded

to conducting a check-in about content with everyone when the text has sensitive material **to** speaking to race even when it isn't the subject of the play instead of ignoring it/saying it isn't "integral to the play's plot"

to allowing for space for people to speak on their experiences of doing the thing to working with everyone's best interests at heart– because that's why theatre is done: for the sense of community and betterment of self

NO

to assuming people's comfortability regardless of what one might assume they know about a person or group of people

to witnessing people being silenced and allowing it to happen

to letting any kind of status play happen between maybe a director and actor or artistic

director and designer or WHOMEVER

to deciding that what isn't your problem, isn't a problem

Interview #46

YES

to each individual coming in with their own experiences, instead of being pressured to leave them at the door

to consensus of what group would like to be performed and allowance of people to leave without guilt if they do not agree

to organic emergence of leaders, instead of fixed ones

NO

to heirarchical conceptualizations of a director, actor, or anything else **to** classic format of a first rehearsal/read through, where everyone is placed at a table in order of importance, and people feel the need to perform even though it is just a first rehearsal **to** racist or sexist stereotypes put on actors and actresses just because of the character they're playing

YES

to person leading the rehearsal room being called something else, like a facilitator or a designer of actors– title designates the person's job, but does not attach their identity to the project as this person acts like the head of a board, listening to input from everyone else **to** actors having a huge say, as they are the ones performing vulnerable acts in front of people– they have the final word on how they appear onstage

NO

to having a director – stripping away the idea of the "director" leading
creates more opportunities for people to voice their concerns and feelings
to director dictators who do not listen to discomfort, or push it aside for the sake of "art", and put themselves in front of others

Interview #48

YES

to land acknowledgements– this doesn't rectify the mass genocide and stripping of land from indigenous peoples, but it at least puts it on the periphery of every collaborators' mind to recognizing that ~generally~ theatre is a space that is still saturated with whiteness/able-bodiedness (and even if the space itself isn't, we live in a society that frames

whiteness as a virtue)

to equity

to ensuring that there are diversity riders in the contracts and gender parity (across the gender spectrum) in the creative teams

to collaboration – creative team/cast/design team/etc. shouldn't feel as though they can't communicate with each other

to check-ins

to dramaturgy as a focus of productions to ensure the topics in the play (and those alluded to in the play) are dealt with in as healthy and productive a manner

to before the rehearsal room has started, investigating the play and what conversation you are attempting to start– are you planning on doing so productively? Is your primary motive to shock? To educate? To entertain? Isolating and answering these questions is obviously an aspect of choosing a play, but it's easy to go for the shocking choice, so considering how the material affects the actors and eventually the audience is paramount

NO

to a one-size-fits-all rehearsal room of justice practice, because each production needs different things

to directors that vaunt their status in the room and lord it over actors

to whiteness and able-bodiedness that pervades the room to rooms without inclusivity or gender parity to work that unfairly affects the POC that would be in the room– producing a work that solely features black/brown people being harmed to showcase how wrong slavery was, is unjust and portraying black/brown people solely as casualties of a corrupt systm is unethical and strips them of their humanity, ESPECIALLY when the work is directed/produced by white people to a room that has rules/guidelines created by white people to not listening to not putting onself in a position to listen to different views/concerns

Interview #49

YES

to navigating how we give and take space– when discussing race and racial injustice people of color should always be allowed to speak from their perspective openly without being interrupted, censored, or debated

to taking things with a grain of salt, but being willing to listen without judgement **to** willingness to stop and listen when someone feels hurt or wronged

to giving and taking space to heal

to constantly looking at the plays and art we choose to create with the ability to look at the art through multiple lenses: How does this appear to survivors of sexual violence? How would this affect people with disabilities? How will this be taken in a community that differs from ours?

NO

to talking over each other

to sharing what is said in the space outside of the space

to valuing your opinions over others experiences

to not acknowledging the way the art can be harmful or interpreted by groups not represented in the room

Interview #50

YES

to a huge collaboration, where stage managers have as much say in the production as directors to creating examples of what our world should look like instead of repeating traumas on stage to gender swapping all we want

to being able to kick someone out of the production if they are prejudiced or mean

to a space only filled with possibilities

NO

to heirarchy

to not addressing it when someone is mean during the process

to repeating trauma onstage

to not engaging with the problems we represent onstage in the real world

Interview #51

YES

to people being encouraged to share their ideas and feelings about the work being done openly and willing

to holding space for growth for everyone involved

to leaving prejudices and biases at the door, making space for understanding

to gaining a better understanding of other people's ideas

to educating them on different points of view

to using these ideas to create inspiring and informative art

NO

to "cancelling"

Interview #52

YES

to opening and closing the space (every person in the room should participate including SMs) to real options to opt out or in when it comes to certain games or excercises or touch to specifically making community guidelines for the space that everyone creates

to encouraging everyone to have a voice

to everyone trying to engage in authentic relationships with all the other people in the room **to** BELIEVING people when they say something was offensive or hurtful or oppressive

NO

to directors treating people as a pawn for 'their' show

to treating rehearsal and breaks through a capitalist mindset i.e. time is NOT money

to actively trying to harm people

to ignoring impact when your intent was 'good'

to having the mindset that the entire show is the directors idea and everyone else are pawns in the process

to not being allies to the other people in the room when it comes to micro or macro aggressions